# LEADING FOR CHANGE

# External Evaluation Report

Bright Ideas Nottingham on behalf of NMWN September 2016









# What is Nottingham Muslim Women's Network?

Nottingham Muslim Women's Network (NMWN) is a women-only group open to women living in the city and the county.

NMWN commissioned Bright Ideas Nottingham to undertake an external evaluation of the Men Leading for Change initiative.

www.nottinghammuslimwomensnetwork.co.uk



# **About the Authors**

Bright Ideas Nottingham is a vibrant social enterprise with over 20 years of experience in designing, delivering and evaluating programmes addressing equality and diversity and developing best practice in community engagement and involvement.

www.brightideasnottingham.co.uk

# **This Report**

This report will be of interest to local, regional and national agencies wishing to design and or deliver training targeting Muslim men on issues relating to violence and abuse and more specifically domestic violence and abuse.

The purpose of this report is to present evaluation evidence from the Men Leading for Change initiative to make recommendations and considerations for replicating courses in other parts of the UK. This includes community engagement and involvement approaches that can be used by providers wishing to deliver and recruit to similar training.

# **Executive Summary**

Using community intelligence and an holistic understanding of the needs of local Muslim communities, Nottingham Muslim Women's Network' decided that an innovative, targeted response to the lack of awareness of domestic violence and abuse amongst men was required. Their response comprised the development of a culturally competent, gender appropriate training programme alongside a set of resources aimed at men, and in particular men in the positions of faith community and wider community leadership. The resources were developed and checked with professionals working in the field of domestic abuse and violence.

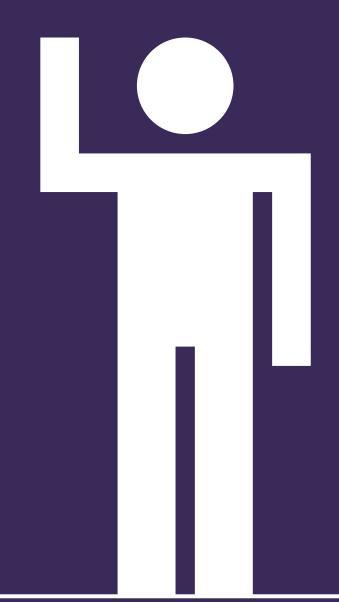
This report provides an overview of the pilot activity including the training programme, resource materials and strategies used to target potential participants. The report provides an analysis of the strengths, limitations and areas for development and makes recommendations for Muslim Women's Network in continuing and expanding on their work around domestic abuse and violence with male faith and community leaders. After evaluating the programme and resources and assessing the training participants and gathering their feedback, it is clear that the programme not only proved a success but that, if following the recommendations of the report the Network, alongside appropriate agencies will be able to replicate these training and development opportunities in other parts of the Midlands and, indeed, across the UK.

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# Introduction



This section summarises the activities involved in the Men Leading for Change initiative.

# 1.2 The Initiative

Men leading for Change was a pilot initiative developed in Nottingham by the Nottingham Muslim Women's Network (NMWN). Aimed at male community and religious leaders (primarily, but not exclusively from Muslim communities) the initiative essentially involved developing training designed to raise awareness of Domestic Abuse. Working with participants, the project also created a call for action for men to lead on taking a stand against domestic abuse.

The initiative essentially involved developing and employing culturally competent community engagement and involvement approaches in order to recruit men from the target group to the training.

Men Leading for a Change was delivered between April and October 2016. Funded by the Big Lottery Fund England, the Network received £9,930. NMWN contributed resources in kind by way of 10 days of Coordinator time to the value of £1750.

# 1.3 Evidence of Need

It is estimated that 1 in 4 people will experience domestic abuse in their lifetime and there is ample research to evidence that women are far more likely to experience domestic abuse than men.

Whilst domestic violence is not more common in Muslim communities, the way that that it impacts on Muslim communities and the ways that it manifests can be different. Standard courses about domestic violence too often do not always provide a culturally competent lens with which to view domestic violence in Muslim communities. After wider community consultation, including meetings with groups and community conferences, it was felt by NMWN that a culturally specific course and culturally competent approaches to engaging and involving men would need to be designed and used in order both to engage and raise awareness relevantly in the target group.

# 1.4 Target Group

There is a lack of domestic violence training that targets and engages men – and certainly a lack of provision targeting men from Muslim communities. After consultation and discussion NMWN decided to deliver a male only programme. Whilst it was important to have at least one male facilitator, there was a conscious decision to also involve a female facilitator because they felt that it was crucial for men to see Domestic Abuse through the Muslim female experience. The delivery team was therefore made up of a lay male facilitator, a lay female facilitator and a male Imam.

# 1.5 Aims and Objectives

The learning aims were:

- Raise awareness and understanding of Domestic Abuse and Violence within the Muslim communities
- To equip Community Leaders with appropriate and effective knowledge and resources to support those affected by Domestic Abuse and Violence.

The learning objectives were:

- Define Domestic Abuse and Violence
- Recognise the different types of Domestic Abuse and Violence
- Identify barriers to leaving abusive relationships
- Plan actions that can be taken to raise awareness of Domestic Abuse and Violence in the Muslim Community
- To provide a list of specialised services that you can signpost community members to.

A programme for the training can be found in Appendix A.

A full resource pack can be found on the NMWN website **www.nottinghammuslimwomensnetwork.co.uk** 

# 1.6 Engagement and Involvement

Participants were recruited via a range of community engagement and involvement approaches:

- Outreach in to community and faith settings including Mosques
- Face to face and telephone conversations with Community and Faith Leaders.
- Press release to media and community organisations
- Social media including Facebook and Twitter
- Tapping into the Network's wider contacts including community and voluntary sector groups and organisations serving communities across the city.

Radio interviews on stations targeting South Asian Communities local to the project (Radio Dawn and Radio Faza) were also planned. Unfortunately, availability could not be coordinated with Radio Faza. Of greater concern was the fact that the management of Radio Dawn would not cooperate with NMWF in the promotion of this programme. A similar reaction came from the Ahle Sunni Wa Jammat Brevily steering group who coordinate activities around a dozen Sunni mosques in Nottingham. Radio Dawn and the steering group of mosques share a common management member who proved to be a gatekeeper in relation to the wider promotion of this programme to the target group.

Initially the training was designed so that it could be delivered in 2 x 3 hour sessions. It was felt that this would be more successful than holding the training over a whole day as past evidence has shown that Imams are unlikely to take up opportunities that require a significant amount of the day away from other duties. However, after speaking with potential participants, the whole-day format proved to be the more preferable option.

Also as men in the target group work different shift patterns etc. It was decided to offer a choice of attendance times and therefore sessions were offered in both on a weekday (Monday 9.30am to 3.30pm) and weekend (Saturday 11am to 4pm).

Two venues chosen for the training: one was held in a faith setting and one in a neutral venue. Due to the diversity within the Muslim community, this provided choice for men who would not necessarily want to train at faith venue associated with a particular sect.

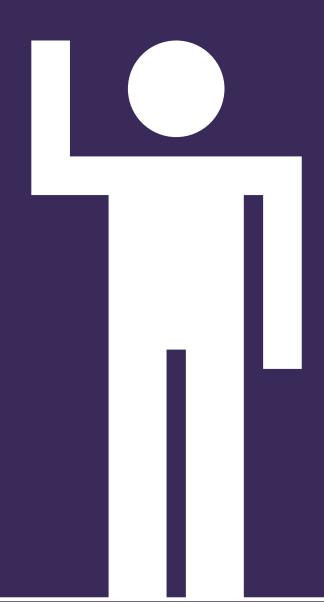
# 1.7 Call to Action

As a result of the training the participants were requested to make pledges as to the actions they would take as a result of undertaking the training.

A copy of the Pledge Form can be found in Appendix B.







This section provides a summary of the evaluation findings from the project taken from:

- Individual evaluation forms
- Group evaluation exercise on the course

# 2.2 Individual Evaluation Forms

All 26 participants on the programme were asked to complete an individual evaluation form. 16 forms were collected and the responses summarised below.

	Strongly agree	Agree	Neither agree nor disagree	Disagree	Strongly Disagree
The information provided today has given me a better understanding of the issue	9	7			
The information provided today will enable me to work more effectively with survivors, families or children (affected by domestic abuse)	6	10			
I will use the information provided today regularly in my work practise	7	9			
The trainers facilitated the session well	9	7			
The programme for the day was effective	10	6			
The training methods used were effective	8	8			
The training achieved its objectives	9	7			
The course administration was helpful and effective	9	7			
The venue accessibility was good	9	6	1		
The venue location was good	9	6	1		

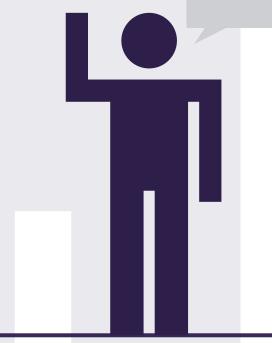
# What did you find most useful and why?

- "Good venue and teaching techniques"
- "Found out things about Islam"
- "Understanding how different cultures interpret Islamic perspective"
- "Good explanation of theological interpretation"
- "It was very informative"
- "Understanding Islamic views of DV"
- "I thought all of the content was useful"
- "All of it"
- "The interactive nature of the training: Also the info surrounding domestic violence and safeguarding"
- "The Q and A re: Islam"
- "Imam was excellent"
- "Clarifying laws of the land vs. Islamic perspective"
- "Gained vital information on the subject" (3 non-responses)

# What did you find least useful and why?

- "No, no. All good."
- "A lot of info in too short a time"
- "The discussion hearing different views"
- N/A
- N/A

#### (11 non-responses)



# Please tell us how you heard about the training

- The woman organisation people (NMWN)
- ASAD
- Email
- Nottingham City Council
- Brother Asad (local community worker)
- Share with community Cohesion Team
- From Asif (local Imam)
- NCVS Newsletter
- Email from Sashia (Shazia from NMWN)
- By some community members
- Muslim Women's Network Nottm
- NCVS
- Social media
- Via Shazia (NMWN) (2 non-responses)

# What other information would be of use to you / your organisation?

- "Information and signposting"
- "The pathways of support for DV = victims"
- "More info from Quran/ Interesting to hear about communities and how Imams are influenced."
- "Understand what other organisations are supporting this work"
- "An open discussion with men"
- "Other family issues"
- "Signpost"

(9 non-responses)

#### Any further comments?

- "Further info of training."
- "Excellent, well presented."
- "Well put together"
- "Next time we need to invite more people"
- "Need more education and awareness" (12 non-responses)

# 2.3 Group Evaluation

At the end of each of the two training sessions participants took part in a whole group evaluation discussion. The evaluation questions were:

- 1. How did you find the training? (What struck a chord/ surprised you?)
- 2. Why do you think this training is needed? (This training controversial so need to capture the effect it has on participants.)
- 3. What aspects of the training worked positively well?
- 4. Is there anything you would change?

#### The writer has organised the responses under relevant headings:

#### About the facilitation:

- Handled very well
- Well organised
- Incorporating different opinions
- Involving everyone's views to allow participation and then given correct advice
- Well presented based on individual environment

#### **Content related comments:**

- Informative
- Positive
- Handle contentious situations diplomatically
- Learning process
- Pitched at the right level
- Less info on slides
- Check reference (presentation)
- Update stats (presentation)
- To include Islamic point of view
- Raising awareness

#### **Training methods:**

- Case studies
- Zones to allow to talk
- Slides to be given before as refs
- Open discussion everyone allowed to speak

#### **Audience:**

- People from different backgrounds
- Male female presence
- Neutral venue

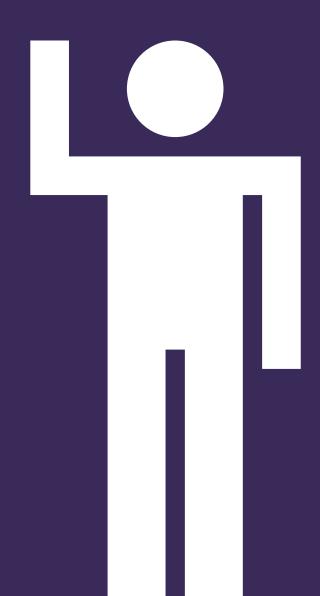
#### **Action :**

- A lot to be done
- I will take away and reflect

#### **Reasons for doing more training:**

- So Muslims do not go away from Islam
- If we don't educate, it will get worse
- To admit it is our problem > Find in-house solutions
- How to tackle issues ??? Allowed space to discuss





This section presents the key strengths of the initiative following analysis of the evaluation evidence and evaluation conversations with NWMN.

# 3.2 Engagement and Involvement Activities

A wide variety of culturally competent methods were used to engage participants in the programme.

The people undertaking the outreach were also involved in the programme delivery and therefore potential participants had the opportunity to ask questions and receive well informed answers in relation to, for example, the course content, etc.

The use of different venues including a neutral venue, widened access to the training. It was recognised that whilst a faith setting would attract appropriate participants, some Muslims, because of their particular sect would have not participated in the training.

# 3.3 Course Content and Resources

The course content was clearly pitched at the right level. The learning outcomes were achievable, yet challenging enough to provide valuable increase in skills, knowledge and understanding of participants.

All course content was checked by The Green Academy. An Imam, from the Academy acted as one of the mentors for the project. Mentoring was also provided by Equation, the organisation in Nottingham that leads on training and education in Domestic Abuse/Domestic Violence.

The programme has developed an outstanding resource pack which builds on tried and tested training resources developed by organisations with expertise and track record in the delivery of Domestic Abuse and Violence Programmes. The pack includes an Hadith poster for community organisations to put up in areas that men access. This has been received extremely well. It also included a useful sermon template to be used by Imams who want to speak about Domestic Abuse to their congregations. Case studies that were relevant to the Muslim community also proved to be a valuable learning resource to enable participants to discuss how they would react to real life situations.

# 3.4 Facilitators

The choice of facilitators and guest speakers provided the appropriate mix of expertise in facilitating adult learning (teaching and training) and expertise in the knowledge of Islam and the contents of the Quran as they relate to the topic.

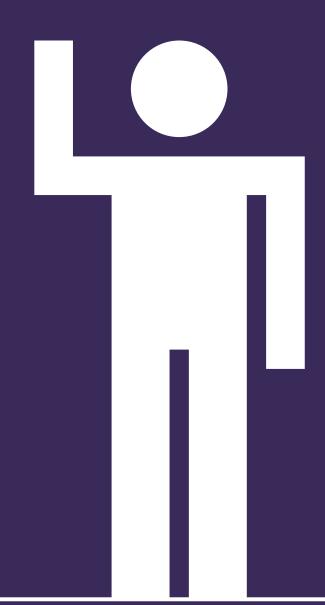
The inclusion of a religious leader / Imam in the facilitation team – to deliver appropriate parts of the programme is essential. This provides the appropriate authority in conversations about interpreting relevant parts of the Quran as well as Hadiths.

The gender mix in the team also ensured that the female perspective on Domestic Abuse and Violence was appropriately provided.

# 3.5 Impact of Learning

The inclusion of the Pledge form to measure the impact of learning on participants was an excellent way to potentially secure individual commitment to the issues raised by the training.

# Areas for Development



Men Leading for Change - Evaluation Report

This section looks at areas of the programme that can be strengthened and built upon.

# 4.2 Community Engagement and Involvement

The first course had low numbers.

Relationships between the NMWN and Radio Dawn and the NMWN and Ahle Sunni Wa Jammat Brevily need to be strengthened to avoid community gate-keeping issues.

Participants would have welcomed the opportunity to have more in depth discussions on some of the topics presented on the programme.

# 4.3 Facilitators

There are no suggestions for improving the model of facilitation used by the initiative.

#### 4.4 Course Content and Resources

The programme could have included more practical resources (posters and leaflets for example) for participants to actually use in their communities.

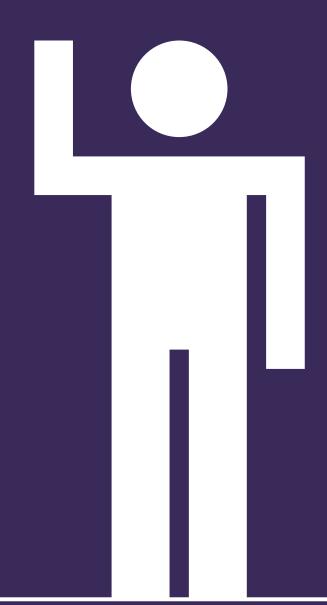
# 4.5 Impact of Learning

Only 10 of the 26 Pledge Forms were returned completed. There is not currently a mechanism to follow up the pledges to action.

# 4.6 Funding

The original plan was to raise some funding for the training through sponsorship by Muslim-owned businesses. However it is believed that this was not successful due to perceptions of the training among business owners. This could be explored again for future programmes. It would depend on the provision being more publicly backed by the mosques.

# 5 Recommendations



This section makes recommendations in relation to the overall aims of the project which were to a) form a culturally appropriate model for engagement and involvement b) form a replicable training model so that the course can be delivered in other parts of the country by other training providers.

# 5.2 Community Engagement and Involvement

Organisations (including NMWN) wishing to continue the work should build in more time for community engagement and involvement. Due to the challenging nature of the content persuading potential participants that there is a need for the training before it even starts is part of the challenge of engagement in this context.

The NMWN will need to undertake more engagement with individual imams and community leaders to reassure them about the nature of the training and challenge prejudices and assumptions in relation to Domestic Abuse work.

Conversations with imams and community leaders who did take part in the programme suggested that work would have to be done with the management committees of mosques to get them to understand the need for and value of the programme. This would then mean that individual imams and community members would be more likely to be supported and encouraged to attend the training.

In terms of participation and involvement on the course, provide participants with more opportunity for discussion. Both the training sessions held went over time. This can be achieved by

- 1. Adding an optional 1-2 hour session at the end of the day. (In this way participants would not have to commit to this prior to the day as a lengthy day may prove off-putting.)
- **2.** Adding another 2-3 hour session to the programme. In this case, it would be relatively straight forward to co-produce the content of the 2nd session with participants on the programme.

# 5.3 Facilitators

It is worth building in some time to capacity build Imams to co-facilitate the programme or parts of the programme. This will strengthen the team in terms of knowledge base. However it will also demonstrate that religious leaders are leading by example in the ending of Domestic Abuse and Violence.

Participants also suggested that the training be delivered in other languages, particularly Urdu.

# 5.4 Course Content and Resources

Include more practical resources that can be used in participants' places of work/volunteering/worship.

Perhaps a short guide could be produced on how to use sermons to promote work against Domestic Abuse.

The NMWF may wish to consider developing a 'Train the Trainers' programme that so that the course can be delivered in different parts of the UK using local trainers/facilitators. This will also enable the dissemination of the training pack.

The NMWF should work with Equation to incorporate elements of the resource pack into 'mainstream' Domestic Abuse training.

An evaluation question relating to the resource pack needs to be incorporated into the evaluation form.

# 5.5 Impact of Learning

All participants should be required to at least commit to one pledge as a result of the training. This can be achieved by making this one of the entry requirements for the course.

The Pledge Form needs to be added to the training resource pack.



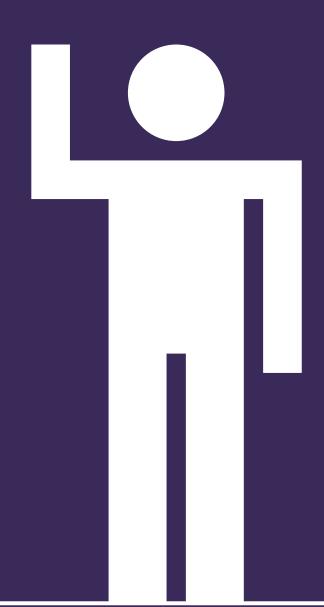


# 5.6 Suggestions for further work in the Muslim community

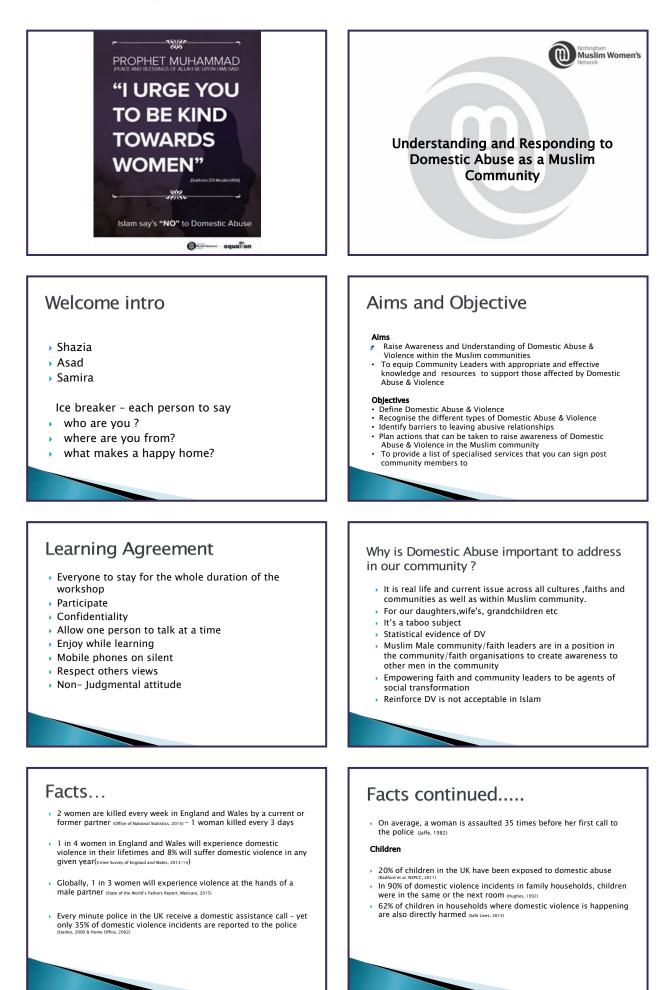
Participants made the following suggestions

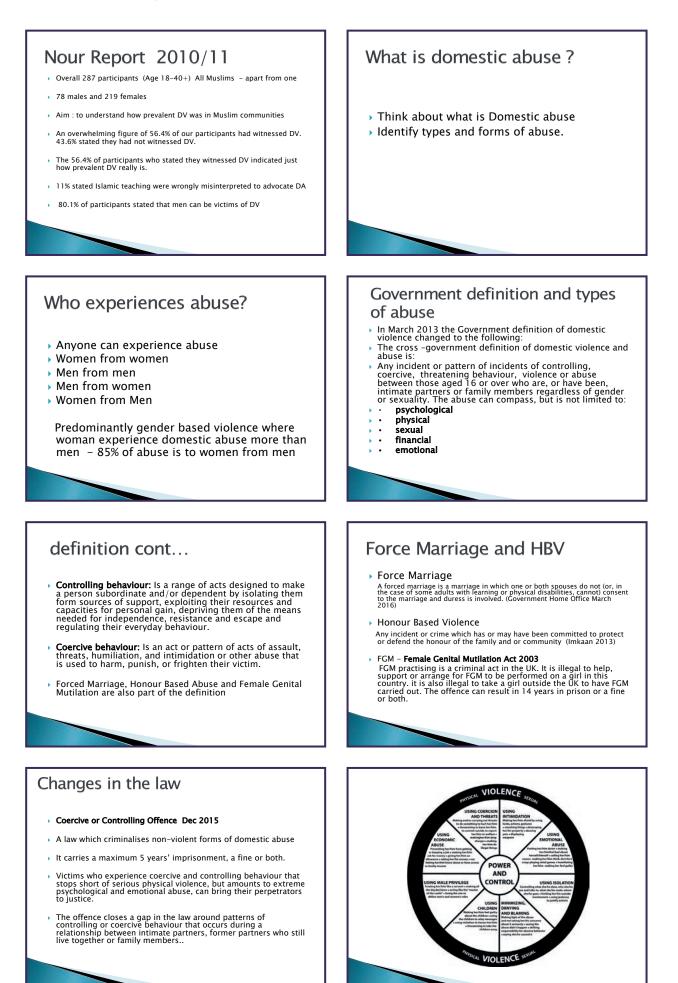
- More safeguarding training in mosques and community organisations
- More work with women to create awareness of Domestic Abuse
- More information available in the community about refuges, police procedures and support services available to women
- The Freedom Programme to be made available to women. The programme would need to be culturally sensitive and appropriate. (The Freedom Programme is a national programme which runs for 20 hours and examines the roles played by attitudes and beliefs on the actions of abusive men and the responses of victims and survivors.)
- More awareness raising and campaigning work around issues affecting Muslim women, e.g. sexual exploitation, hate crime, Islamophobia, forced marriage, honour-based abuse, modern slavery and barriers to employment.

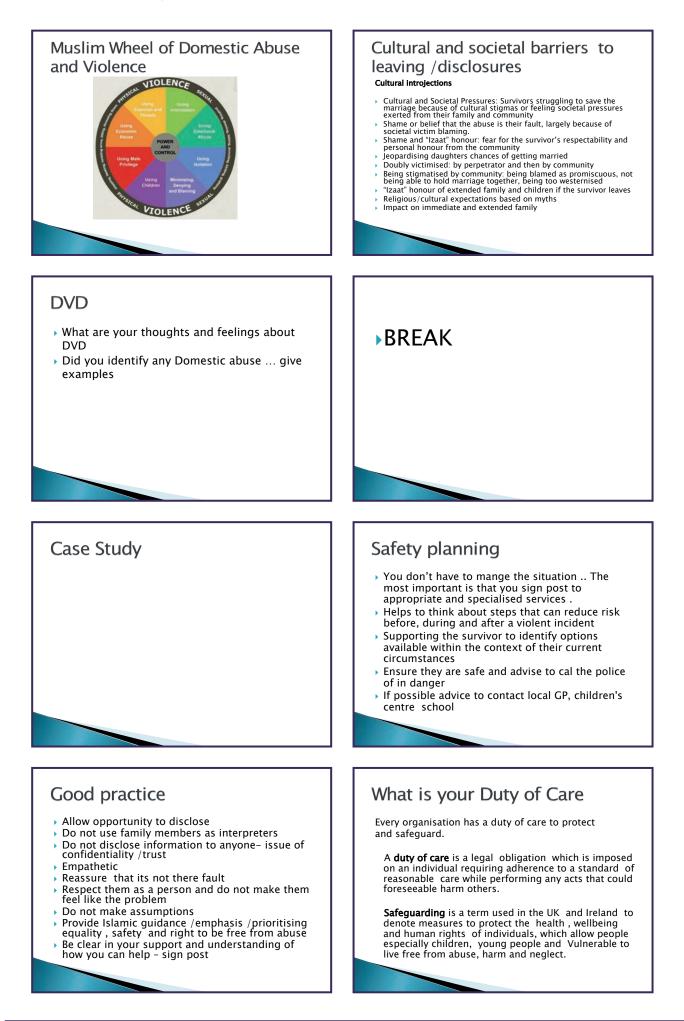
# Appendices



#### **Appendix A - Course Programme**







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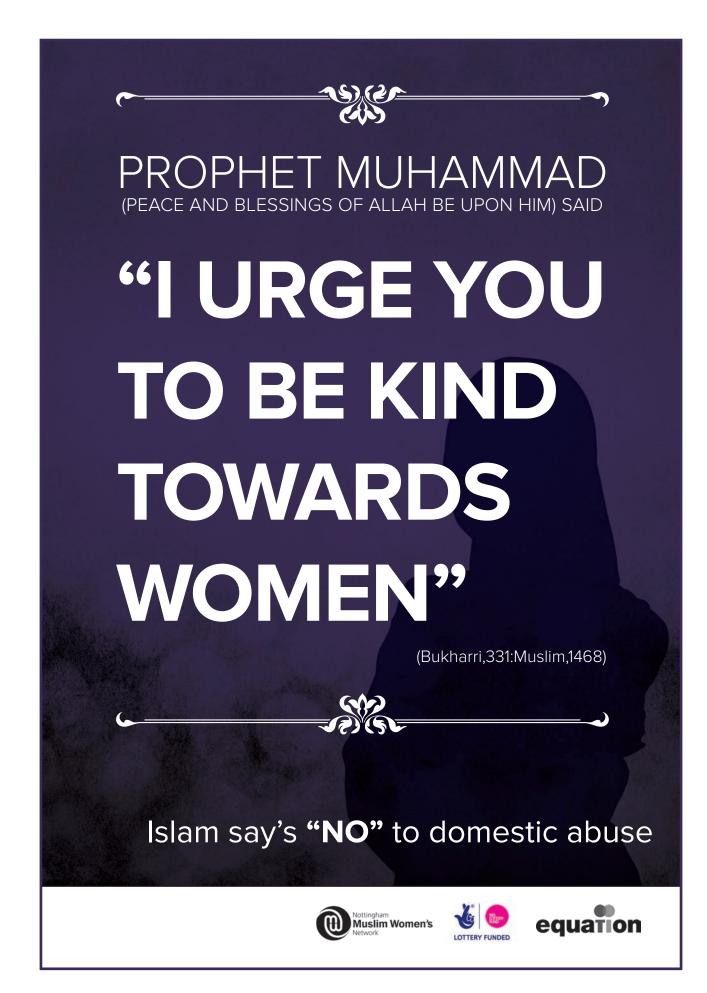


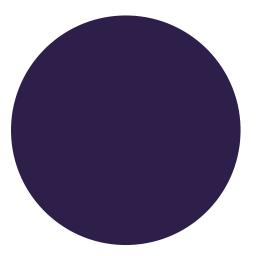
Group Evaluation

- 1. How did you find the training? (What struck a chord/ surprised you?)
- 2. Why do you think this training is needed?
- 3. What aspects of the training worked positively well?
- 4. Is there anything you would change?



Pledge	Nottingham Muslim Women's Network /Commitment against Domestic Abuse & Violence
Role	
Organisation:	
Address:	
Email:	
l leading for chai	nge when responding and understanding domestic abuse by ;
Please circle what	at you wish to pledge:
	esponsibility to educate myself by attending at least one Domestic ing course during 2016
	way a Domestic Abuse pack to share and discuss at a team meeting 6 and at a team meeting annually thereafter.
	p to the Equation Newsletter and share and circulate training in Domestic Abuse
	e that up to date resources are available for staff/volunteers to access promote good practice
l will ensure clients.	e that resources are available to be given to the general public and
	y relevant posters in public places, i.e. toilets, reception, women's he mosque, men's section of mosque, madrassah and staff rooms.
relevant org Adult Childr	any concerns that I have about domestic abuse or violence to the ganisation including the safeguarding team on: Contact Team on 0300 300 33 33 ren and Families 'One Stop Shop' 0115 876 4800 e : 101 (in an emergency call 999)
24-hour Nat	L RESPONSIBLE IN WORKING TOWARDS ENDING DOMESTIC ABUSE tional Domestic Violence Free-phone Helpline Number 0808 2000 247 eturn the completed pledge to: enquiries@nmwn.co.uk





# **More information**

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